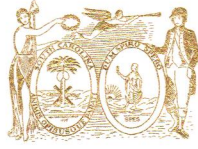


The State of South Carolina
Military Department



Office of the Adjutant General

ROBERT E. LIVINGSTON, JR.
MAJOR GENERAL
THE ADJUTANT GENERAL

1 NATIONAL GUARD ROAD
COLUMBIA, S.C. 29201-4752

December 12, 2017

The Honorable Gary E. Clary, Chairman
South Carolina House of Representatives
House Legislative Oversight Executive Subcommittee
Post Office Box 11867
Columbia, SC 29211

Dear Representative Clary:

Thank you and the other members of the Subcommittee for providing an opportunity for the leadership from the SC Military Museum, SC Youth Challenge, STARBASE Swamp Fox, and South Carolina Emergency Management Division to discuss with you information about their outstanding organizations.

The Agency respectfully submits the following response to your letter dated November 29, 2017, Subject: Follow-up from Subcommittee's November 20, 2017 meeting with the agency:

Employee Satisfaction/Morale Surveys

1. The agency mentioned it is utilizing a climate survey of its military personnel to develop a similar survey for state civilian personnel. When the agency finishes developing this survey, would it share the format and process with other state agencies who may wish to utilize a similar format for their agency personnel?

Once the Officer of the Adjutant General/SC Military Department develops its combined military/civilian climate survey, the Agency would gladly share the format and process with other State Agencies who may wish to utilize a similar format for their agency personnel pending authorization by the Defense Equal Opportunity Management Institute (DEOMI) to release the survey format to non-DoD affiliated organizations.

Youth ChalleNGe

2. Please provide options for potential deadlines for school districts to submit necessary documents related to students who drop out of the school, which may enable Youth ChalleNGe (YC) to run more efficiently.

Cadets cannot be dual-enrolled in Youth Challenge and a school district. Youth Challenge requires submission of the withdrawal forms from the cadets' former school districts by the registration day of the cycle. The Program informs parents that the withdrawal forms are required before their child can enroll in Youth Challenge.

3. Please provide the following information for each of the last three years:

- a. Number of students, by county, in YC;

See attached file "Youth Challenge Program by County – 2015-2017"

- b. Number of students, by county, referred to YC as an alternative sentence;

The Program is unable to provide accurate information on this area. Because the Youth Challenge program is a volunteer program, students cannot be referred, ordered or sentenced to attend Youth Challenge. The Youth Challenge program can only accept applicants based on program guidelines and policies and applicants have to agree to follow the guidelines and policies before being accepted.

The Program has no way to know if the Applicants are court involved unless the Applicant voluntarily shares their involvement with law enforcement and/or the juvenile justice system at the time of the interview or gives Youth Challenge written consent to request information. The program receives applications each cycle from potential applicants involved in the juvenile justice system who were given the option to apply and interview for enrollment at Youth Challenge.

Out of the 636 graduates over the last three years, 224 were identified during their time in the program as having had involvement with law enforcement and/or the juvenile justice system.

- c. Number of students referred to YC as an alternative sentence that did not complete or were otherwise removed from the program resulting in a referral back to the juvenile justice system;

Not tracked. Once a cadet is referred out or dismissed from Youth Challenge for any reason (e.g., medical, non-compliance, homesick, etc.), the cadet is released to the parent/guardian. No further contact is required or maintained by Youth Challenge per the established guidelines and policies. In addition, the Program has no way to know if the Applicants were court involved unless the Applicant voluntarily shared their involvement with law enforcement and/or the juvenile justice system at the time of the interview or gave Youth Challenge written consent to request information.

- d. Base student cost that is transferred from the students' current school district, to the school district in which YC operates.

Because it is aligned with the Richland School District One Adult Education Program, neither Youth Challenge nor Richland School District One receives funds from the students' previous or current school districts. Unlike SC DJJ's Birchwood High School or one of the 12 alternative public schools in South Carolina, the SC Youth Challenge Academy is not recognized as a certified high school. The Program provides its educational programs through a partnership with the Richland One School District Adult Education Program.

Because the SC Youth Challenge program is restricted to youth between the ages of 16-18 (normal high school age) and its educational programs are focused on GED preparation and technical training (in line with programs offered by DJJ), the Agency recommends the Legislature put in place an exception to allow the funding which would normally follow the student to other high school-level alternative programs to also follow the students to the Youth Challenge Program (i.e., Adult Education).

4. Please provide the data YC submits to the federal government related to the program's performance.

The only data the Youth Challenge program provides to the National Guard Bureau (NGB) on a regular schedule are the Youth Challenge Quarterly Reports which have been provided by the Agency (see - <http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyPHPFiles/AdjutantGeneral.php>). Other information provided to NGB is done on an "as requested" and/or "as needed" basis.

SC Emergency Management Division (EMD)

5. Please provide a list of "off the shelf" contracts currently available to EMD.

See attached file "SCEMD - Off-the-Shelf Contracts"

6. Please provide a list of events (e.g., nuclear, hurricane, etc.) for which EMD currently has plans available.

SCEMD provides public access to all its plans. They can be found on its website at <http://scemd.org/planandprepare/plans>.

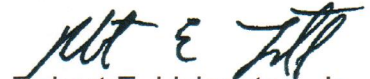
- *South Carolina Emergency Operations Plan (SCEOP)*
 - *Appendix 1 – South Carolina Hurricane Plan*
 - *Appendix 2 – South Carolina Operational Radiological Emergency Response Plan*
 - *Appendix 3 – South Carolina Earthquake Plan*
 - *Appendix 4 – South Carolina Dam Emergency Response Plan*
 - *Appendix 5 – South Carolina Mass Casualty Plan (DHEC produced)*
 - *Appendix 6 – South Carolina Recovery Plan*
 - *Appendix 7 – South Carolina Civil Disturbance Plan*
 - *Appendix 8 – South Carolina Terrorism Operations Plan (SLED produced)*
 - *Appendix 9 – South Carolina Catastrophic Incident Plan*
 - *Appendix 10 – South Carolina Drought Plan*
 - *Appendix 11 – South Carolina Tsunami Response Plan*
 - *Appendix 12 – South Carolina Repatriation Plan*
 - *Appendix 13 – South Carolina Active Shooter-Hostile Action Consequence Management Plan*
 - *Appendix 14 – South Carolina Infectious Disease Plan (DHEC produced)*
- *South Carolina Hazard Mitigation Plan*
- *South Carolina Continuity of Operations Plan*

7. For each of the disasters during the last four years in which the agency assisted, please provide a list of the stand-by contracts triggered, amounts spent, and services provided.

See attached file: "SCEMD - Disaster Procurement Activity - as of 22 Nov 2017"

Thank you for your attention to this letter. If you should have any questions, please feel free to contact either myself or Mr. Ken Braddock, Chief of Staff for State Operations, at (803) 299-4445, or braddockk@tag.scmd.state.sc.us.

Sincerely,


Robert E. Livingston, Jr.
Major General, SCARNG
The Adjutant General

Enclosures

Youth Challenge Program

By County – 2015-2017

County	2015	2016	2017	Total
Abbeville			1	1
Aiken	15	20	27	62
Allendale		1		1
Anderson	3	2	2	7
Bamberg	1		4	5
Barnwell	2		1	3
Beaufort	12	13	4	29
Berkeley	5	8	7	20
Calhoun	2	1	1	4
Charleston	16	15	11	42
Cherokee	2			2
Chester	1	1	2	4
Chesterfield	1	5		6
Clarendon	1	5	2	8
Colleton	5	2	2	9
Darlington	2	1	4	7
Dillon	2	1	2	5
Dorchester	2	5	6	13
Edgefield	2	1	2	5
Fairfield		2	4	6
Florence	4	6	1	11
Georgetown	2	2	1	5
Greenville	8	8	8	24
Greenwood	1	3	2	6
Hampton	1	2	2	5
Horry	2	3	1	6
Jasper	3	1	2	6
Kershaw	7	3	7	17
Lancaster	1	1	2	4
Laurens	1	3	1	5
Lee	1	2	1	4
Lexington	13	19	22	54
Marion		1		1
Marlboro	2		1	3
McCormick	1		1	2
Newberry	5	3	1	9
Oconee	1		2	3
Orangeburg	11	10	17	38
Pickens	2	1		3
Richland	40	53	49	142
Saluda	2	2	1	5
Spartanburg	3	1	2	6

Youth Challenge Program

By County – 2015-2017

County	2015	2016	2017	Total
Sumter	7	6	7	20
Union				
Williamsburg	2	2	3	7
York	5	2	4	11
Totals	199	217	220	636

SCEMD Off-The-Shelf Contracts

11/30/17

Company	Address	Contract #	Vendor #	Contract Start Date	Contract Expiration Date	Description	Comments
S&F Industries LLC	1274 49th St, Suite 297 Brooklyn NY 11219	4400007137	7000091020	9/17/2013	12/15/2017	Blue Tarps	20' x 30' or 20' x 40'
TBP Services, INC	447 Baker Mill Lake Lane Gatson, SC 29053	4400009840	7000035404	12/16/2014	12/15/2019	Bottled Water	FOB- Delivery 8 Hours 16.9 oz, 20 oz, 1 liter, & Gallon bottles
Palmetto Worldwide Services LLC	140 Tall Oaks Drive, Irmo, SC 29063	4400009841	7000214425	12/16/2014	12/15/2019	Bottled Water	FOB- Delivery 8 Hours 16.9 oz, 20 oz, 1 liter, & Gallon bottles
TLTC Enterprise, Inc.	2510 33rd Street South, St Petersburg, FL 33712	4400013653	70000155948	8/9/2016	7/29/2021	Buses	provide 2 buses
Holiday Companies, LLC	10367 Randleman Rd, Randleman, NC 27317	4400013533	7000155404	8/9/2016	7/9/2021	Buses	provide 40 buses
Shofur, LLC	3525 Piedmont Rd, Atlanta, GA 30342	4400017090	7000251666	9/7/2017	7/29/2021	Buses	36hrs=35 buses, 48hrs=50 buses, 72hrs=75 buses
ProPac, Inc.	2390 Air Park Rd Charleston, SC 29406	5000012869	7000029872	11/21/2017	11/20/2022	Cots	25000 in 24 hrs min
Integrity Medical Solutions	1028 Railroad Ave, Shelby, NC 28152	4400017521	7000199405	11/21/2017	11/20/2022	Cots-bariatric	100 in 4 hrs min
Estes Express Lines	3901 West Broad Street, Richmand, VA 23230	4000013332	7000024633	7/5/2016	7/5/2021	Disaster Commodity Transportation	Tractor Trailer / delivery hauling services and Transportation Coordinator
Landstar Express America Inc	13410 Sutton Park Dr South, Jacksonville, FL 32224	4400013333	7000131539	7/5/2016	7/5/2021	Disaster Commodity Transportation	Tractor Trailer / delivery hauling services
Louis Berger	350 Eagleview Blvd Exton PA 19341	4400013661	7000045582	8/20/2016	8/19/2021	Disaster Technical Support	Base Camp, Generators, POD material handling equipment
Chef Minute Meals	881 Mountain View Dr, Piney Flats, TN 37686	4400016492	7000196053	7/29/2017	7/29/2022	Heater Meals	Provide up to 500,000 meals within 48 hours to up to 67 different tier 1 shelters; will provide offload capability. Approx 200 cal per meal
Ameriquel Group Inc	300 East Union St, Marengo, IN 47140	4400016490	7000090176	7/29/2017	7/29/2022	MRE Ready Meal	100,224 (174 pallets) in 8 hrs of request. MREs delivered within 24 hour notice. Ordered primarily in 10,000 meal increments. Different prices for 24, 48,72 hours notice. Approx 1100 cal per meal.
Chef Minute Meals	881 Mountain View Dr, Piney Flats, TN 37686	4400016491	7000196053	7/29/2017	7/29/2022	MRE/Cold Meals	79,872 meals (104 pallets) in 8 hrs of request. Meals delivered within 24 hour notice. Ordered primarily in 10,000 meal increments. Different prices for 24, 48,72 hours notice. Approx 1100 cal per meal.
MB3	7512 Dr Phillips Blvd suite 50-112, Orlando, FL 32819	4400016415	7000103126	6/30/2017	6/30/2022	Recovery Personnel Support Services	Recovery support staffing
Atkins North America Inc	1600 Riveredge Pkwy, NW Suite 600, Atlanta, GA	4400016416	7000171851	6/30/2017	6/30/2022	Recovery Personnel Support Services	Recovery support staffing
Hagerty Consulting Grp	1618 Orrington Ave suite 201, Evanston, IL 60201	4400016414	7000069708	7/1/2017	6/30/2022	Recovery Personnel Support Services	Recovery support staffing
GP Strategies Corp	11000 Broken Land Pkway, Suite 200, Columbia, MD 21044	4400015397	7000015397	3/4/2017	3/14/2022	SEOC Response Suppot Staff	SEOC Staff
Witt Group Holdings LLC	1201 15th St NW, Suite 600, Washington, DC 20005	4400015398	7000158152	3/4/2017	3/14/2022	SEOC Response Suppot Staff	SEOC Staff

SCEMD DISASTER RESPONSE PROCUREMENT ACTIVITY
INCLUDES EMERGENCY MANAGEMENT ASSISTANCE COMPACT (EMAC) ACTIVITY

2015 Severe Flooding

Advanced Disposal	Solid waste disposal	\$1,530.00
Bank of America (Purchase Card)	EMAC Lodging	\$22,340.80
Bank of America (Purchase Card)	EMAC Lodging	\$1,099.95
Bank of America (Purchase Card)	Ink cartridges/Fuser Assembly	\$1,747.65
Bank of America (Purchase Card)	EOC Janitorial Supplies	\$211.09
Bank of America (Purchase Card)	Water	\$38.52
Bank of America (Purchase Card)	Sheets for stretcher	\$801.96
Bank of America (Purchase Card)	Chemicals, pond liners	\$6,658.44
Blanchard Machinery	Light towers	\$642.60
CBG Inc	Rip Rap Stone and Hauling	\$5,287.50
CBG Inc	Rip Rap Stone and Hauling	\$4,494.00
CMH Services	Forklifts	\$3,153.02
Columbia Silicia Sand	Sand	\$2,752.04
Country Clear	Water	\$388.64
ESRI	Software Support	\$11,950.62
ESTES	Transportation/ Hauling/Support	\$234,362.00
Fastenal	Boxes	\$1,439.19
Garner Environmental	Logistical Operations	\$1,731,991.13
GL Williams	Hauling	\$486.00
Industrial USA	Tarps, heavy duty	\$46,962.31
Interstate Battery	Batteries	\$539.46
Jill DuPre	Interpreter Services	\$747.50
Lizard's Thicket	Meals for SEOC	\$74,575.56
Lowe's	Tarps, heavy duty	\$58,893.60
Lucas Septic	Portalet	\$4,505.00
Macro Companies	Driver/labor/fuel	\$4,729.82
Macro Companies	Driver/labor/fuel	\$48,475.56
NW White	Hauling	\$2,156.25
NYP Corp	Sandbags	\$31,030.00
Palmetto Worldwide	Water	\$856,018.96
Spirit Telecom	Phones Services	\$4,833.22
Sunbelt Packaging	Sandbags	\$74,179.00
Suncoast Resources	Fuel	\$2,402.05
TBP Services	Water	\$313,364.65
Thompson Pump	Pumps and Operators	\$24,676.25
Thompson Pump	Hoses	\$8,194.08
Tri-Star Contractors	Siphons	\$167,607.00
Uline	Storage Boxes	\$708.70
Uline	Tarps, heavy duty	\$4,411.93
United Infrastructure	Professional Services	\$70,000.00
Vulcan Materials	Rip Rap Stone and Hauling	\$15,547.20
Alabama (EMAC)	Recovery Personnel, Public Information Officer, Individual Assistance Officer	\$172,590.15
Alaska (EMAC)	Individual Assistance officer	\$19,726.18
Arkansas (EMAC)	Public Information Officer	\$7,449.56
Florida (EMAC)	Incident Mgt Team (IMT)	\$67,404.72
Georgia (EMAC)	Damage Assessment Tms, Public Information Officer	\$95,775.37
Louisiana (EMAC)	Damage Assessment Tms	\$26,201.96
Mississippi (EMAC)	A-Tm, other specialists	\$83,496.22
North Carolina (EMAC)	Public Information Officer, Individual Assistance Specialist, Logistics Officer, Animal Response Tm	\$115,286.68

North Carolina (EMAC)	NG Engineering Team, Aircraft, Rotary Wing, HART Tms	\$5,383,562.45
North Dakota (EMAC)	Public Information Officer	\$10,185.38
Tennessee (EMAC)	Swift Water Tms	\$608,505.00
		\$10,436,116.92

2016 Hurricane Matthew

All Pro Waste Solutions	30 yd Dumpster	\$1,500.00
Ameriquial Group	MREs - 835 cases plus add'l orders	\$716,948.10
Atkins	Debris Operations support	\$177,033.00
Bass Pallets	500 Pallets	\$5,908.54
Coastal Ice Company	2,250 - 10lb bags of ice (450 per day)	\$675.00
Environmental Systems (ESRI)	GIS support	\$21,400.00
Estes	Trucking services	\$321,992.00
Hanson	2,600 tons Class B Riprap	\$38,463.38
House of Pizza	Meals for SEOC	\$8,569.81
Husqvarna	60 Chainsaws/Helmets/Chaps	\$33,034.40
Husqvarna	20 chainsaws, bars, accessories	\$9,932.32
Josie McDaniel-Burkett	Interpreter	\$2,715.00
Little Pigs	Meals for SEOC	\$11,749.38
Lizard's Thicket	Meals for SEOC	\$25,161.35
Louis Berger	Logistics Management & Generators (transportation, fuel, maintenance, and electricians for install)	\$3,703,876.67
Lowe's	Gloves/Waders for Isle of Palms	\$655.01
Lowe's	2,000 Tarps	\$82,680.00
Lowe's	5,000 tarps	\$206,700.00
Marco's Pizza	Meals for SEOC	\$266.06
MSI	Website Online Support (add'l server support)	\$300.00
Nature's Calling	9 Portalets	\$2,969.60
NYP Corp	25,000 - 50lb Sandbags	\$8,775.00
NYP Corp	25,000 - 50lb Sandbags	\$8,775.00
Palmetto Worldwide Services	Water - 12 truckloads	\$164,532.82
Palo Alto	Firewall support for JFO	\$48,126.15
Roberts Energy Distributor	450 gal Diesel Fuel	\$517.08
S&F Industries	2,000 Tarps	\$44,940.00
Sellers Septic Tank Service	1 Portalet for 2 days	\$295.00
Sweet Magnolia	Meals for SEOC	\$10,442.25
TBP Services	95 Pallets (5 Truckloads)	\$61,008.29
TBP Services	156 pallets - 6 trucks - Water	\$65,017.62
TBP Services	Water - 4 truckloads	\$50,370.89
TMS Transportation Operational Support	Transportation Management	\$239,466.99
Tractor Supply	Dog Crates - 250	\$23,747.50
Alabama (EMAC)	Debris Mgt Tm, Damage Assessment Tm	\$129,783.20
Alaska (EMAC)	Public Assistance Coordinator	\$14,350.56
Kentucky (EMAC)	Incident Mgt Team (IMT)	\$80,100.30
Louisiana (EMAC)	Aircraft, rotary wing	\$864,028.80
Maryland (EMAC)	Aircraft, rotary wing	\$190,847.20
North Carolina (EMAC)	Water Rescue	\$249,572.27
North Carolina (EMAC)	Mass Casualty buses	\$21,867.20
North Carolina (EMAC)	HART crew	\$171,155.86
Ohio (EMAC)	Public Assistance Coordinator	\$4,466.80
Pennsylvania (EMAC)	Aircraft, rotary wing	\$370,280.28
Tennessee (EMAC)	Aircraft, rotary wing	\$1,293,931.64
Washington State (EMAC)	EMAC Advance team	\$25,787.52
		\$9,514,715.84

2016 Pinnacle Mountain Fire

Georgia (EMAC)	Aviation Mission	\$131,590.69
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2017 Hurricane Irma

Estes	Trucking services	\$10,357.50
GP Strategies	After-Action Report	\$9,960.43
Honey Baked Ham	Meals for SEOC	\$7,389.27
House of Pizza	Meals for SEOC	\$11,556.00
Josie McDaniel-Burkett	Interpreter	\$3,900.00
Lizard's Thicket	Meals for SEOC	\$3,996.47
Louis Berger	Logistics Management	\$163,898.24
NYP Corp	Sandbags	\$52,500.00
TBP Services	Water	\$78,021.14
Transportation Management Services, Inc.	Transportation Management/Buses	\$5,340,566.57
Delaware (EMAC)	Personnel A-Team	\$3,953.55
Kentucky (EMAC)	Type III Incident Mgt Team (IMT)	\$84,800.20
		\$5,770,899.37

Total (4 Disasters)	\$25,853,322.82
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Notes:

- 1 Presidentially declared disasters are reimbursable costs by FEMA at 75 percent.
- 2 Funds must be available to pay vendors before federal reimbursements.
- 3 This does not include any costs of the SC National Guard for activation during these disasters.
- 4 The 2014 Winter Storm did not have major procurement activity.
- 5 EMAC Contracts are reimbursed at 75%, state must pick up 25% of costs. EMAC payments are normally lower than estimated costs, payments to date: \$4,452,212.87
- 6 With a Disaster declaration the state may apply for Federal Resource Requests that require a 25% state share. These state share disaster costs are:

2015 Severe flood	\$158,256.58
2016 Hurricane Matthew	\$424,293.64
2017 Hurricane Irma	\$0.00
- 7 The State is responsible for Individual Assistance Program Other Needs Assistance (ONA) costs at a 25 % state share. These costs to date are:

2015 Severe flood	\$3,042,218.91
2016 Hurricane Matthew	\$1,792,962.13